

WEBVTT

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00:00:08.760 --> 00:00:19.709WEBVTT

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Louisa Kwasigroch: Hello, and welcome to the 4th webinar for those who've been invited to submit final applications to CLIR's *Digitizing Hidden Collections: Amplifying Unheard Voices* program this year.

2

00:00:20.050 --> 00:00:26.480

Louisa Kwasigroch: I'm Louisa Kwasigroch, managing director at CLIR, and today's session will focus on staffing and budget.

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00:00:29.040 --> 00:00:36.370

Louisa Kwasigroch: We're going to start off with some introductions first to this platform and then do our presenter for today's webinar.

4

00:00:39.020 --> 00:00:42.830

Louisa Kwasigroch: Here are some notes about using Zoom. During this session

5

00:00:43.000 --> 00:00:54.119

Louisa Kwasigroch: a live transcript is being generated, if you'd like to utilize it. To turn on this feature click the "CC Show Captions" button at the bottom of your Zoom window.

6

00:00:55.420 --> 00:01:03.100

Louisa Kwasigroch: Attendees will be muted throughout the presentation. However, you're welcome to use chat for general introductions and conversation.

7

00:01:03.330 --> 00:01:11.010

Louisa Kwasigroch: If a chat box isn't already displaying on your Zoom screen, you can hover your mouse towards the bottom of the screen and open it manually.

8

00:01:11.190 --> 00:01:18.489

Louisa Kwasigroch: In order to send a message to everyone, remember to change the default from "All Panelists and Host" to "Everyone."

9

00:01:19.220 --> 00:01:28.189

Louisa Kwasigroch: We ask that you use the separate Q&A or question and answer box to ask questions. This can be opened the same way as the chat box.

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00:01:28.390 --> 00:01:37.920

Louisa Kwasigroch: Feel free to follow along with questions as they come in, and like or “upvote” them, to let us know that it would be helpful for you to have them answered live!

11

00:01:38.310 --> 00:01:45.569

Louisa Kwasigroch: We will do our best to answer all of the questions, and we will also share written responses to these questions following the webinar.

12

00:01:46.280 --> 00:01:48.430

Louisa Kwasigroch: The session is being recorded.

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00:01:48.750 --> 00:01:59.180

Louisa Kwasigroch: The slides, questions and answers, recording, and transcript will all be made available on the [Apply for an Award](#) page of our website in the next 2 weeks.

14

00:02:00.990 --> 00:02:23.260

Jane Larson (she/her): Our team would like to center today's conversation by acknowledging that as residents of the United States, we are speaking to you from unceded land of many indigenous peoples. I'd like to respectfully acknowledge and recognize the original and current caretakers of the land, water, air, and air where I live: the Shawnee and Osage peoples, and all of their ancestors and descendants.

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00:02:23.380 --> 00:02:32.110

Jane Larson (she/her): I'm grateful to have the opportunity to live and work on their homelands and ask you to join me in acknowledging all indigenous communities, as well as

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00:02:32.330 --> 00:02:36.209

Jane Larson (she/her): their elders, both past and present, as well as future generations.

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00:02:36.330 --> 00:02:44.869

Jane Larson (she/her): May this acknowledgment remind us of our shared commitment to beginning the process of working to dismantle the ongoing legacies of settler colonialism.

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00:02:47.320 --> 00:02:59.940

Jane Larson (she/her): During today's session our host will dig into staffing and budget. We've allotted 90 min total for today, and we'll pause around 2:45 pm Eastern for a quick break during the content.

19

00:03:00.090 --> 00:03:14.780

Jane Larson (she/her): We're hoping for an engaging conversation around staffing considerations and training needs offering a compelling case for the need for need in a budget narrative and using a budget narrative to build a justified budget detail.

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00:03:15.380 --> 00:03:25.199

Jane Larson (she/her): The plan is to reserve about 25 min for Q&A near the end of this session. Both the session host and CLIR staff will be available to answer questions at that time.

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00:03:25.370 --> 00:03:37.159

Jane Larson (she/her): So while you may pose questions throughout using the Q&A box, keep in mind that we might not get to questions as they're asked, but staff will be keeping track, and we'll circle back to any unanswered questions during the dedicated Q&A.

22

00:03:39.610 --> 00:04:00.339

Sharon Burney: So we want to launch a poll to gauge how you're feeling today about the topic on staffing and budget. In today's session, you'll learn more about the skills and strategies you need to complete the following application tasks: The project details - capacity tasks, which includes the resumes and or job description uploads. The project details

23

00:04:00.924 --> 00:04:07.420

Sharon Burney: indicating the need for support tasks, which includes subcontracts, budget detail and budget narrative

24

00:04:08.042 --> 00:04:11.559

Sharon Burney: uploads. So we're gonna launch the poll.

25

00:04:18.220 --> 00:04:20.650

Sharon Burney: Oh, hold on.

26

00:04:24.990 --> 00:04:28.319

Sharon Burney: That was the wrong one. There we go.

27

00:04:29.720 --> 00:04:35.564

Sharon Burney: Yeah. The project details.

28

00:04:36.420 --> 00:04:43.110

Sharon Burney: We're going to probably have to scrap that because it has information from rights, ethics, and reuse on it

29

00:04:43.680 --> 00:04:46.229

Sharon Burney: on the 4, 8, 1 hold on

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00:04:46.680 --> 00:04:49.109

Jane Larson (she/her): One second, Sharon. I can help.

31

00:04:50.180 --> 00:04:53.239

Sharon Burney: Okay, you wanna switch it out real quick.

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00:04:53.550 --> 00:04:54.230

Jane Larson (she/her): Yeah,

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00:04:58.200 --> 00:04:58.920

Sharon Burney: Alright!

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00:05:07.900 --> 00:05:09.000

Jane Larson (she/her): And now.

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00:05:09.480 --> 00:05:11.110

Sharon Burney: Now it's ready. Okay?

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00:05:14.830 --> 00:05:15.840

Sharon Burney: And

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00:05:21.530 --> 00:05:24.799

Jane Larson (she/her): I've selected launch, but I don't know if it's appearing.

38

00:05:25.300 --> 00:05:27.715

Sharon Burney: Yeah, it's probably not.

39

00:05:31.420 --> 00:05:36.550

Sharon Burney: No, it's not. Okay, I don't see it.

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00:05:38.960 --> 00:05:47.520

Sharon Burney: It's... We'll just do the second one at the end, because this one has information on

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00:05:48.010 --> 00:05:52.873

Sharon Burney: rights, ethics. And here we go. Okay, let's try it again. There we go. We got it.

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00:05:55.220 --> 00:05:56.649

Sharon Burney: Is it showing?

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00:06:08.020 --> 00:06:12.549

Jane Larson (she/her): For some reason, it's not showing up, so we can move on without the poll I think.

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00:06:12.940 --> 00:06:41.529

Sharon Burney: Yeah, okay. Anyway, we'll do a second one, hopefully, you will learn a lot in this session. Before we hand it over to our host for today, we want to share some important details and reminders as you prepare your budgets for the final application. During the technical review of initial applications, we noticed the number of disallowed costs in the initial budget narratives. So we allowed these budgets to move to the final round. However, it's important to note

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00:06:41.690 --> 00:06:57.220

Sharon Burney: that any disallowed costs will not move forward in the final application during the tech review. So you want to review the comments that you receive from your review panel/staff and the [Appendix A](#)

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00:06:57.310 --> 00:07:19.450

Sharon Burney: of the application guidelines for allowable and disallowed costs as you prepare your budgets for the final application. We also noticed the amount requested on applications did not always match the budget narrative, so if all these numbers do not match or fall outside the allowable range for this grant, the application will be disqualified in the final application round.

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00:07:20.620 --> 00:07:37.649

Sharon Burney: Now that we've cleared a few of those things up, we're going to turn things over to our host, Megan Friedel, Lead Archivist of Rare and Distinctive Collections at the University of Colorado at Boulder. And we're going to get a moment just to let Megan share their slides and get oriented.

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00:07:40.030 --> 00:07:43.709

Megan Friedel: All right. Give me just a quick minute here. Okay.

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00:07:46.370 --> 00:08:15.250

Megan Friedel: Welcome, everybody, and thank you to CLIR for having me do this session. So I just want to give a little background on why I'm here. I am a CLIR Grant reviewer for another CLIR grant, not for Digitizing Hidden Collections. So I'm speaking from my experience as a grant reviewer, things that you know I've noticed, as long as, as well as other Grant reviewers have noticed when it comes to staffing and budget. And I've also written many grants and this is an area that I think can be the most intimidating

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00:08:15.250 --> 00:08:24.149

Megan Friedel: for grant writers, especially for new grant writers who've never written one before. So hopefully, this demystifies it a little bit.

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00:08:26.140 --> 00:08:29.370

Megan Friedel: Let's see, make sure I can move my screen. There we go.

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00:08:31.062 --> 00:08:54.970

Megan Friedel: So generally, what we're going to be covering today are staffing considerations, building a compelling case for need in your budget narrative, using that budget narrative to

justify all of your costs and your budget details and then connecting those budgets back to the community-centered outcomes and the [core values of CLIR's Digitizing Hidden Collections grant](#) funds.

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00:08:55.738 --> 00:09:18.709

Megan Friedel: So I want. I've included QR Codes on each of these slides. I find that easier when you're watching a webinar on Zoom to do that than trying to frantically type in a web address. So feel free to use them. I just want to quickly touch on the core values. Oh, dear, we seem to be missing the slide that I had there.

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00:09:19.213 --> 00:09:38.850

Megan Friedel: So I want to touch really quickly on those core values and just mention that everything that you're writing, including staffing and budget, should relate back to those core values, especially broad representation, authentic and equitable partnerships, and also

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00:09:39.010 --> 00:09:49.490

Megan Friedel: the sustaining infrastructure. I don't have those in front of me, so I'm probably not saying those correctly. I thought I had a slide in there about that apologies. So.

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00:09:50.860 --> 00:10:05.140

Megan Friedel: there we go, broad representation, authentic partnerships and sustainable infrastructures. Those are the really key ones to be looking at in your staffing and budget narratives and your budget details.

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00:10:06.050 --> 00:10:20.540

Megan Friedel: So we're also going to be going through the [Application Guidelines](#) through those sections that Sharon mentioned. So again, I highly recommend, if you don't have those up right now, pull them up because it's going to be a lot easier to follow along if you've got those guidelines in front of you.

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00:10:21.770 --> 00:10:45.190

Megan Friedel: And I wanted to start with a couple general things to remember. What I always tell people when they're writing grants is, if you can follow the directions in the grant, you're going to be a successful grant applicant. So that's the really key thing for budget and staffing. There are some really detailed lengthy explanations for instructions, and also guidelines in the Application Guidelines.

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00:10:45.200 --> 00:11:08.140

Megan Friedel: Please read those thoroughly. I strongly recommend having that side by side with your grant application, as you're putting it together. Don't forget you can always reach out to CLIR program officers, if you've got questions. Do make sure you're completing all of the required sections and uploading all of the required documents that are listed in the Application Guidelines.

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00:11:08.160 --> 00:11:25.930

Megan Friedel: And, as Sharon said, make sure that you're using [Appendix A](#) to review all the allowable and disallowed costs, and we'll go through those towards the end of this presentation. And there's one other thing to keep in mind, there are 2 templates that I'm going to be talking about: budget detail template, and

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00:11:25.980 --> 00:11:30.857

Megan Friedel: oh, looks like the poll just came up. Finally, there we go.

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00:11:31.760 --> 00:11:51.940

Megan Friedel: There's a budget detail template, and then also a budget narrative template the budget detail template is required. The budget narrative template is not required, but strongly recommended. I will, I'll go through those in detail, but please consider using them. They're very, very helpful or definitely use the budget detail one.

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00:11:52.490 --> 00:11:56.049

Megan Friedel: It's much easier than trying to put a spreadsheet together from scratch.

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00:12:02.540 --> 00:12:14.649

Megan Friedel: There we go. So we're going to start with the first task that we're covering today, which is the [project details- capacity](#). Again, if you want to use that QR code to link straight to the Application Guidelines, I'd highly recommend that.

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00:12:18.330 --> 00:12:27.439

Megan Friedel: So the question that you're answering in this part of the application is, what capacity and strengths will you bring to this project, and what capacity and strengths do you hope to build?

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00:12:27.630 --> 00:12:56.889



Megan Friedel: So that can be a little confusing in terms of how that relates to staffing and budget. What you really want to do, and I know this is difficult to be concise in 700 words, but focus on what your team's current strengths. So by team, I mean, if you're a single applicant, your institution, your applicant institution. If you're a collaborator, if this is a collaborative grant, both the lead applicant and then all of their collaborators, focus on what your strengths are, what you're going to bring to the table in order to complete this project.

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00:12:57.010 --> 00:13:14.800

Megan Friedel: And how that additional staffing and budget provided by the grant funds could potentially build future capacity in that team to continue to do similar work or to continue to build on other digital projects.

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00:13:14.950 --> 00:13:20.770

Megan Friedel: Make sure you're relating those staffing and budget requests back to those core values that I mentioned before.

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00:13:21.080 --> 00:13:27.990

Megan Friedel: So please make sure you're always rereading and going back to those core values for the Digitizing Hidden Collections grant.

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00:13:28.230 --> 00:13:47.970

Megan Friedel: And note specifically, this is really important where staffing and budget requests will support underrepresented groups. There's a long list in the [Application Guidelines](#) of who that might include, so that could be including, but not limited to, persons with disabilities,

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00:13:47.970 --> 00:14:03.110

Megan Friedel: LGBTQIA+ individuals, people of Hispanic or Latin, Black or African American, Asian, Middle Eastern Native Hawaiian or Pacific Islander, First Nations, American Indian, or Alaska Native descent.

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00:14:03.110 --> 00:14:09.850

Megan Friedel: Remember, that's not a limited, that's not a it's not limited just to those groups.

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00:14:10.020 --> 00:14:25.649

Megan Friedel: And then also note any related past projects, any project that your institution or your team has done that can demonstrate your capacity to succeed. This is all really related back to those staffing and budget needs.

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00:14:25.800 --> 00:14:33.919

Megan Friedel: And you also want to demonstrate post-grant sustainability. How is this project going to again build your future capacity?

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00:14:34.750 --> 00:14:52.509

Megan Friedel: I highly recommend, when you're going through each of these task areas in the Application Guidelines, to be reading through not only the task instructions, the question itself, but look at those insights that are just below the application box or the answer box.

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00:14:52.945 --> 00:15:09.969

Megan Friedel: Because it really helps you highlight what CLIR is actually looking for. So CLIR is looking in this instance for projects that show evidence that the plan is appropriate to your organization, it'll be sustainable after the funding is spent, and especially

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00:15:10.410 --> 00:15:21.140

Megan Friedel: CLIR, is looking for projects that are going to create new opportunities for stakeholders to grow in their experience and increase their potential to undertake this kind of work.

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00:15:22.430 --> 00:15:29.279

Megan Friedel: One thing to really keep in mind, and this is something that we see pretty often in CLIR grant reviews.

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00:15:29.570 --> 00:15:41.330

Megan Friedel: You need to make sure that if you are going to be applying grant funds to permanent staff who are already employed by the institution, or maybe permanently employed as a part of this grant,

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00:15:41.440 --> 00:16:08.240

Megan Friedel: that the work that that they're doing that's supported by the grant funds is directly related to the project. So it can't support, say, your current admin assistant, who's also doing it, couldn't cover the whole salary for an admin assistant who is doing other work in addition to the grant. It has to be specifically related to the grant, and that cost has to be appropriately justified in the Budget Narrative. And we'll talk about that a little bit later.

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00:16:10.520 --> 00:16:39.479

Megan Friedel: So as a part of this section, what you're going to be needing to do is upload resumes and/or job descriptions. So I'm going to talk a little bit about that in a second. So what to upload. For each of the named principal investigators, so those are the project leads. Principal investigator is a grant word that may not be familiar to non academic institutions. So that's with the other term that can be used interchangeably is project lead.

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00:16:39.920 --> 00:16:41.960

Megan Friedel: So these need to be brief.

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00:16:42.080 --> 00:17:07.760

Megan Friedel: You're not uploading, say, your 15 page CV. You want to upload a very brief resume or CV that highlights the experience that's related to this project. To give the CLIR reviewers a sense for whether you've got that capacity right now to really support and sustain this program during its duration, and perhaps afterwards, as well.

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00:17:07.819 --> 00:17:31.859

Megan Friedel: And then again, any key project staff who are going to be covered by the funds, resumes need to be uploaded for them, as well. At least one upload is required, and up to 5 documents are allowed. So keep that in mind when you are putting together your, your staffing list, you need to make sure that you've at least got one. That should be the lead applicant, and then up to 5,

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00:17:33.050 --> 00:17:43.400

Megan Friedel: You, for new positions that are going to be supported with grant funds, we're well aware that you're not going to have the resume in hand, perhaps for that person.

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00:17:43.400 --> 00:18:05.120

Megan Friedel: So what we're looking for is instead a job description that includes duties, also the required and preferred qualifications. The pay rate. This is really important. I'm going to talk on the next slide about this a little bit. And then, if applicable, the benefits package and also the term of the position, if it's not going to be permanent in the long term.

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00:18:05.720 --> 00:18:29.780

Megan Friedel: You can also upload, if you're going to be hiring student employees as part of this project, upload the student employee job description. You can just upload one for that to cover, if you're going to be hiring 5 or 6 job descriptions, just upload that, jobs rather, just upload that one job description. So, as I said, just

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00:18:30.080 --> 00:18:37.059

Megan Friedel: those can all be uploaded as one PDF, but the resumes and Cvs need to be uploaded separately.

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00:18:38.700 --> 00:18:40.240

Megan Friedel: Okay, pay rate.

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00:18:40.370 --> 00:18:52.739

Megan Friedel: This is really important and this is something that comes up a lot in grant reviews. We do look really carefully at pay rate for any staff who are going to be paid as part of the project.

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00:18:52.810 --> 00:19:14.419

Megan Friedel: And equity is a main component of CLIR grants. So the pay rate does need to be equitable, and it does need to be competitive. You need to demonstrate that you're acknowledging the cost of living in your geographic location. That this is going to be a competitive rate that supports cost of living.

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00:19:14.420 --> 00:19:27.160

Megan Friedel: Is equitable with similar positions elsewhere. Demonstrate that you've done that work, and also acknowledge the precarity of temporary labor. That has been a major

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00:19:27.200 --> 00:19:36.429

Megan Friedel: point that, especially in my profession, the archives profession, we've been exploring deeply over the last decade or so, and you need to acknowledge

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00:19:36.740 --> 00:19:42.510

Megan Friedel: you know what you're doing in order to support that person during this temporary labor.

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00:19:43.050 --> 00:19:46.120

Megan Friedel: And then another key thing, which Sharon also mentioned,

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00:19:46.290 --> 00:19:53.616

Megan Friedel: Any salary, wages and benefits that you're mentioning in this part of your

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00:19:54.480 --> 00:20:13.919

Megan Friedel: uploads has to match what's in the Budget detail narrative, the budget detail spreadsheet, and also in the budget narrative. Make sure that your numbers across the board are matching everywhere in your grant application, because we do notice those discrepancies. And that can occasionally, or often, cause concern.

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00:20:16.010 --> 00:20:33.560

Megan Friedel: So moving on to the next task. The next task is, next task is the [project details-the need for support](#). So again, if you would like to follow along with the QR Code, or I believe that would be on about page 30 of the Application Guidelines.

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00:20:34.200 --> 00:20:55.490

Megan Friedel: So there are a couple of required elements. I keep mentioning those budget details and budget narratives. We're going to get into that, but we're also going to talk through the 700 word answer to the question, why do you need support from CLIR's program to undertake this project. So this is your time to justify why, you are actually asking for

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00:20:55.650 --> 00:21:00.460

Megan Friedel: financial support from CLIR's Digitizing Hidden Collections grant.

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00:21:01.210 --> 00:21:26.349

Megan Friedel: So a couple key points on guidance. You've got to really touch on as much as you can in 700 words the following things, A. How does this fund? How do these funds and the project that you're undertaking, how is it going to support Digitizing Hidden Collections overall mission and its core values? Again, relating always back to those core values.

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00:21:27.170 --> 00:21:52.879

Megan Friedel: And your own institution, as a lead applicant or your collaborators institutions, how do those institutions' mission and values match Digitizing Hidden Collections theme and core values? They may not, especially in this day and age, and if so, maybe acknowledge that, and talk about why it's so important to have this grant

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00:21:53.120 --> 00:21:56.410

Megan Friedel: in the context of those missions and values.

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00:21:58.040 --> 00:22:04.930

Megan Friedel: Another really key thing that I think some people kind of gloss over is, why are these grant funds essential to you to complete this project?

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00:22:05.040 --> 00:22:12.410

Megan Friedel: Why can't you complete these with the funding that your organization currently has? You really need to demonstrate that need.

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00:22:13.010 --> 00:22:22.699

Megan Friedel: And then, if you've got collaborators, make sure that you are documenting and referring to how the collaborators are committed to supporting the project.

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00:22:22.720 --> 00:22:44.439

Megan Friedel: So part of the application is uploading those reference, support letters or those support letters. Go back, look at those, take out a key quote or two from those support letters and make sure that they're really kind of underlying the argument that you're making about why you need support from CLIR's program to undertake this project.

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00:22:45.790 --> 00:22:47.620

Megan Friedel: Some continued guidance.

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00:22:48.950 --> 00:23:17.180

Megan Friedel: if your project is building off any existing budgets that your institution has for building digital collections, talk about that. Talk about how this is different, how this kind of expands the scope. We do recognize, however, that oftentimes applications are coming from institutions that have never done this work. That's okay. But we do. You might just mention that and say, this is a new area for us. We want to build in this way.

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00:23:17.880 --> 00:23:28.370

Megan Friedel: Do talk about whether they're going to be any plans for sustained funding post grant. For smaller organizations, for some nonprofits,

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00:23:28.590 --> 00:23:50.830

Megan Friedel: other organizations, sometimes there may not be. But acknowledge that. You can talk about whether this is kind of it will be a final project. No work going to be done past that

point. That's okay, acknowledge that. But also maybe talk about how this might lead to something else. If you can't kind of build onto the digital collection.

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00:23:52.200 --> 00:24:06.730

Megan Friedel: Private foundations have some key considerations. If a private foundation is the lead applicant, we do need to see additional justification for why those funds are actually needed.

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00:24:07.180 --> 00:24:25.480

Megan Friedel: You really do need to address, and I'll talk about this elsewhere as well, why the foundation? Why, why, your major funding sources for your foundation cannot be used for this project? Why funding is necessary for this? So you do need to mention that if you're a private foundation applicant.

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00:24:26.370 --> 00:24:36.830

Megan Friedel: And then, again, if you are working on a collaborative project, you need to demonstrate authentic and equitable partnerships. Again, one of the core values for this program.

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00:24:38.030 --> 00:24:52.910

Megan Friedel: So what do we mean by that? Core value for authentic partnerships means that the project includes meaningful engagement with underserved communities whose stories the source materials tell. Again, that's the whole theme of this program.

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00:24:53.130 --> 00:25:18.120

Megan Friedel: And then also, you're building inclusive teams across institutional and geographic boundaries. That is really key. And in terms of staffing and budget support, what that might mean and translate to is, are your collaborators being equitably compensated for their project time? Whether that's in honoraria, whether that is in grant funds for staffing time.

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00:25:18.400 --> 00:25:22.790

Megan Friedel: Are you being equitable? And if not, discuss why.

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00:25:22.920 --> 00:25:25.509

Megan Friedel: But really consider that equitable share.

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00:25:29.400 --> 00:25:34.629

Megan Friedel: So, moving on to some of the uploads that are associated with this. I keep talking about the budget detail template.

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00:25:35.270 --> 00:26:05.099

Megan Friedel: So the budget detail template is required. It's linked in the Application Guidelines in the section that we're talking about, the [project details - need for support](#). Do not create your own spreadsheets. These are preloaded with all the fields that you're going to need. There are very, very detailed instructions for use in the Application Guidelines that include how to use some of the drop down menus for salary/wages, benefits, consultant fees, etc.

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00:26:05.430 --> 00:26:09.870

Megan Friedel: So do make sure that you're following those very, very closely.

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00:26:10.140 --> 00:26:21.180

Megan Friedel: And make sure that everything you add into the budget detail spreadsheet is mentioned and justified in the budget narrative. Often times what we see in

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00:26:21.330 --> 00:26:23.449

Megan Friedel: grants is

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00:26:23.950 --> 00:26:50.650

Megan Friedel: either the budget details are very, very detailed, and then the budget narrative doesn't reflect everything that's in those, doesn't justify those costs. Or, conversely, the budget detail spreadsheet is very, very skimpy, and there's more costs that aren't in that budget detail spreadsheet in the budget narrative. Avoid both of those things. Make sure your budget detail spreadsheet fully matches what's in the budget justification narrative. And we're going to talk about that narrative in just a second.

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00:26:50.840 --> 00:27:04.749

Megan Friedel: There's some additional instructions on CLIR's [Apply for an Award](#) page, and I've listed that QR Code there. If you need help in navigating this really, really look closely at those instructions, both in the Application Guidelines and those additional instructions.

126

00:27:06.260 --> 00:27:27.549

Megan Friedel: So a few things to note for that budget detail spreadsheet. If you've got a 1 year project, there's a 12 month spreadsheet there for you. If you've got a 2 year project, there's a 24



months template you'll use. And again, if you've got a 36 month project, there's 1 there for you, as well. Choose the one that suits the length of your project.

127

00:27:27.690 --> 00:27:41.180

Megan Friedel: And you're going to want to break those, or they are broken into 12 month reporting periods, which is key, because that's going to go with your reporting, your reports that you're going to be submitting on your progress of your outcomes.

128

00:27:41.863 --> 00:28:08.089

Megan Friedel: Each line item, as I mentioned before, has to be assigned a heading from a drop down list. So again, the dropdowns are salary and wages, fringe benefits, any training and consultant fees, administrative support, equipment and supplies, services, conference expenses. And then there's an other category. I encourage you to look closely at the instructions for the other category, so that you're using that appropriately.

129

00:28:09.120 --> 00:28:18.309

Megan Friedel: One thing that I think can be a little confusing to applicants, when you are submitting a collaborative project,

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00:28:18.310 --> 00:28:26.220

Megan Friedel: is that the funds only get dispersed to the lead applicant. And again, those applicants have to be either from US or Canada.

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00:28:26.220 --> 00:28:49.710

Megan Friedel: The funds don't get dispersed to the multiple organizations. It's up to the lead applicant to then disperse the funds appropriately, as listed in your budget details and your budget narratives to those multiple organizations that are collaborating on the project. That can be very confusing. Sometimes collaborators are like, where's my money? They've got to talk to the lead applicant to get that.

132

00:28:50.490 --> 00:29:19.610

Megan Friedel: Another thing that we'll talk about in just a second, too, is cost shares. You do not need to include cost sharing as part of CLIR's Digitizing Hidden Collections grant funds. You can, if you want, and we'll talk about where that's appropriate to include. But you don't need to. If you're going to be including cost shares. Say money that your organization is kicking in to help support this grant, you don't need to put that into the budget detail. You'll be mentioning that in the Budget narrative.

133

00:29:20.530 --> 00:29:26.649

Megan Friedel: And for Canadian applicants, those budget detail spreadsheets always need to be in US dollars.

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00:29:30.030 --> 00:29:36.489

Megan Friedel: So while you're putting your budget together, you'll be wanting to look at [Appendix A](#).

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00:29:38.760 --> 00:30:04.779

Megan Friedel: Appendix A has those lists of allowable costs and disallowed costs. And again, this is the area that Sharon mentioned that many of you really need to spend some time looking at. And this is a really key thing that we see in grant applications, is where somebody has not taken the time to look at the allowable and disallowed costs, and they put in a lot of disallowed costs, which in many cases can be a trigger for not accepting that project.

136

00:30:05.578 --> 00:30:09.001

Megan Friedel: So allowable costs. We'll go through these.

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00:30:09.920 --> 00:30:19.350

Megan Friedel: Staff salaries, wages, and benefits. We've talked about those before. Those have to be included under those salaries and wages, heading in line items in your budget.

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00:30:19.670 --> 00:30:27.660

Megan Friedel: And, as we said before, in your budget narrative, which we'll talk about in a second, that permanent staff funding has to be justified.

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00:30:27.990 --> 00:30:33.440

Megan Friedel: That said, there's no maximum for what you can request to support staff salaries.

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00:30:33.470 --> 00:30:53.850

Megan Friedel: I say that, but I also want to note that this is a primarily a digitization grant. So be really, be thinking thoughtfully about how you are allotting your cost to the grant project. It can trigger some alarm bells, depending on the project, when you have

141

00:30:53.850 --> 00:31:06.910

Megan Friedel: highly weighted other costs than those supporting the outcome of the grant in your budget to other items. So just think about that carefully as you're thinking about how to assign your budget expenditures.

142

00:31:08.060 --> 00:31:27.290

Megan Friedel: You can include costs for training for staff. So say you're hiring student employees or staff who've never done projects like this before, you can include costs for, say, bringing in a consultant to help train your staff or somebody specifically trained to do the work that you want them to do.

143

00:31:27.290 --> 00:31:39.120

Megan Friedel: There's no maximum for that, as well. For collaborative projects, those could include consultant fees like honoraria. Say you're working with a tribal organization, and you want to equitably

144

00:31:39.120 --> 00:31:46.120

Megan Friedel: compensate tribal cultural heritage consultants for their time, you can include those fees there.

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00:31:48.300 --> 00:32:01.680

Megan Friedel: Collaborative projects, speaking of collaborative projects, are the only area in which administrative support can be supported for personnel who are coordinating or implementing the project. So again

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00:32:01.730 --> 00:32:27.330

Megan Friedel: that expenditure cost that budget line item has to just be for somebody who is dedicated that time, that they're taking to dedicate to managing and coordinating the project. And coordination could be setting up meetings, could be setting up, you know, travel costs for consultants to come in, that kind of time. We want to see equitably compensated for someone who needs to be doing that work.

147

00:32:28.740 --> 00:32:40.940

Megan Friedel: You can also include costs for equipment and supplies that you might need for digitization, metadata, or even rehousing of the original physical items.

148

00:32:41.020 --> 00:32:58.710

Megan Friedel: And we'll note in just a second that as we go through some of the other costs, that this is a grant that supports both in-house or either in-house digitization or outsourcing digitization to a vendor, which is, if your organization has the capacity to do that

149

00:32:58.710 --> 00:33:22.250

Megan Friedel: and you need additional supplies that you don't already have to complete this work. You can include that in your costs. There is a maximum cost for \$15,000. So do note again, when you're putting together your budget spreadsheets where there's no maximum cost, and where there is a maximum cost. It will trigger a warning on the review side, if you have exceeded those areas where there are maximum costs.

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00:33:24.020 --> 00:33:52.229

Megan Friedel: Other allowable costs could be, that kind of other drop down that I mentioned, those other services could include digitization vendors. And we'll talk through that in a second. As I said, the digitization can be done in house, or you can outsource it to a vendor. It could be renting equipment. Say, you're going to do it in house, but you need to have rent equipment that you don't currently have to get this done.

151

00:33:52.450 --> 00:34:18.500

Megan Friedel: It can include server time or those one time costs for ingesting your, the product, the digital files that are being produced during this grant into a digital preservation system. That can be covered by this. Just something to keep in mind is ingest into a digital preservation system, that's just for a one time ingest. It's not going to support costs past the end of the grant period.

152

00:34:19.010 --> 00:34:22.609

Megan Friedel: And there's no max on those other services. So keep that in mind, too.

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00:34:23.100 --> 00:34:27.176

Megan Friedel: I mentioned again that funds for travel are also

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00:34:28.259 --> 00:34:46.749

Megan Friedel: also allowed, and there's no maximum for that, as well. That's different from conference travel. So for conference travel it has to be specifically related to outreach about the project, and there is a maximum of 7,500 for that cost.

155

00:34:47.010 --> 00:35:03.070

Megan Friedel: So the other travel on the bullet point above, that could include the travel that you need to take, undertake to go and visit your collaborators to bring in those consultants or trainers, any other funds that are necessary to complete that project.

156

00:35:03.140 --> 00:35:23.559

Megan Friedel: And we'll talk in a little bit about those budget justifications because you are going to have to justify every single line item that you put into your budget detail. So keep that in mind. If you don't think you can adequately explain why you need a line item that you put into your budget detail spreadsheet. It's probably best not to include it, because you're going to have to.

157

00:35:25.570 --> 00:35:40.759

Megan Friedel: One thing that CLIR does not cover, and for larger institutions, especially academic institutions, this can be kind of a surprise. CLIR does not cover indirect costs. So I want to be really clear about that right now.

158

00:35:41.410 --> 00:35:57.679

Megan Friedel: So for those who aren't familiar with what indirect costs are, indirect costs are usually kind of the overhead that it would take to just generally run your organization. Say, you know, furniture, space, heating, lighting, electricity, those sort of costs.

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00:35:57.680 --> 00:36:23.489

Megan Friedel: CLIR is not going to cover that. You know, at my institution, University of Colorado Boulder, this is something that generally is required, that indirect costs are included in grants, and I know when I've written grants where, like CLIR, there is no indirect costs allowed, I do have to fill out a waiver with my institution to say, this is not an organization that supports, including indirect costs into grants. So keep that in mind.

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00:36:24.610 --> 00:36:28.459

Megan Friedel: And that is because CLIR is not a federal funding agency.

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00:36:31.280 --> 00:36:44.699

Megan Friedel: So let's go through some of these disallowed costs, and I'm going to be really clear that I'm not going through every single one here. I'm going through the ones that are kind of most common in terms of things that get added to grants that are not allowed.

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00:36:44.840 --> 00:36:49.519

Megan Friedel: So again at the very top, indirect costs are not allowed in this grant.

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00:36:50.470 --> 00:37:03.789

Megan Friedel: Also, you, I've seen this occasionally, there's a tendency sometimes for people to just put in miscellaneous costs or contingency costs, like a little buffer, you know. Don't do that.

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00:37:04.150 --> 00:37:12.169

Megan Friedel: You can't. You've got to justify and and make sure you're detailing every single cost that you've got in your

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00:37:12.460 --> 00:37:25.329

Megan Friedel: in your budget detail spreadsheet. So if you've got something that's miscellaneous, look at it again, make sure you're describing exactly what it is, and make sure it matches the allowed costs on [Appendix A](#).

166

00:37:26.750 --> 00:37:43.199

Megan Friedel: Likewise you cannot include costs for so-called general purpose items. So anything equipment, you know project furniture, for instance, lighting, that's going to be used after the project. This has to be specifically for this project.

167

00:37:43.820 --> 00:38:13.599

Megan Friedel: Also for this one, I know that sometimes there's especially if you're maybe not as familiar with what you have in your collection, and some people might want to include a collection assessment of, to kind of identify what they need to be, the films that they want to be, or other materials that they want to be digitized as a part of this project, unfortunately CLIR cannot fund that collection assessment, that work really needs to be done before your your project is submitted.

168

00:38:14.170 --> 00:38:20.260

Megan Friedel: And then really in-depth, conservation, or preservation beyond stabilization,

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00:38:20.610 --> 00:38:40.859

Megan Friedel: cannot do that, as well. You just, the materials can be stabilized, and in some instances might need to be prior to digitization. But it's just that kind of basic stabilization needed prior to the digitization process. So it's not going to be funding very detailed conservation and depth conservation.

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00:38:41.420 --> 00:38:52.049

Megan Friedel: Likewise we do not fund film or film transfer. So forgive me for saying film just a second ago. That's not what I meant. And oral history collection

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00:38:52.590 --> 00:39:12.209

Megan Friedel: is not funded except if it's necessary for metadata creation. So if you are including oral history collection in your costs, make sure you're justifying it and make sure you're noting that it's necessary, because it's going to help your institution or your partners create that metadata as part of this project.

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00:39:14.380 --> 00:39:27.179

Megan Friedel: A few other things that I just want to point out. If there's extensive processing work that needs to be done during or before digitization, CLIR is not going to be funding that, as well.

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00:39:27.250 --> 00:39:51.899

Megan Friedel: Same with any sort of data recovery that you need for born-digital materials, CLIR doesn't cover that as well. It does not cover copyright assessment or research. I know that rights is a massive part of this grant. Unfortunately, this, this cannot be covered. The assessment of those rights cannot be covered by this grant.

174

00:39:52.280 --> 00:40:01.439

Megan Friedel: And unfortunately, it does not cover tuition reimbursement for student employees. So keep that in mind, as well, if you're including student employees into your grant costs.

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00:40:02.180 --> 00:40:12.919

Megan Friedel: We've got about 5 more minutes before our break. So I'm going to go through, maybe just a slide or two more, and then we'll be taking a break at 2:45.

176

00:40:15.210 --> 00:40:35.879

Megan Friedel: So I keep mentioning this budget narrative. The Budget narrative is the other thing that you're going to be uploading, and this is the written section of the budget where you are going back, and you are explaining every single line item in your budget spreadsheet. And you're justifying why you need to, the funds to support these costs.

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00:40:36.850 --> 00:40:42.710

Megan Friedel: So we'll get into as much as we can in the next couple minutes, but we may need to pause for our break.

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00:40:43.250 --> 00:41:04.979

Megan Friedel: So again, I mentioned at the beginning that the budget detail spreadsheet is required. Budget narrative template is not required, but I strongly recommend using it because it's already broken down into those sections, those drop down menu sections of say, salary, wages, fringe benefits, consultant fees, etc, etc. So

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00:41:04.980 --> 00:41:15.129

Megan Friedel: please consider using that. I think it will make your life a lot easier as an applicant, and for each line item, as I said before, every single line item that

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00:41:15.130 --> 00:41:37.400

Megan Friedel: you have in your budget detail, needs to be explained. And not only justified, but explain how that you arrived at that cost, because that can also be a really confusing thing for reviewers. If you're putting in, say, a cost for training, say, you put in a \$3,000 cost for training.

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00:41:37.460 --> 00:41:58.740

Megan Friedel: And in the grant narrative, in the budget narrative you are explaining why you need it. But you didn't. You didn't explain how you arrived at that cost. That's going to trigger some warnings as well for reviewers. So make sure you're always for every single line item, explain how you arrived at that cost, can be just a brief mention,

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00:41:59.010 --> 00:42:04.879

Megan Friedel: and then again, why you need it. Justify those costs.

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00:42:05.100 --> 00:42:29.609

Megan Friedel: There are very, very detailed instructions in the [Application Guidelines](#), and I'd very, very highly recommend that you take a look at them and follow them very, very closely. Believe that would be on about page 32 of the Application Guidelines and those instructions break everything down by those line items and describe exactly what you need to put in the budget narrative.

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00:42:31.860 --> 00:42:40.080



Megan Friedel: A couple of key things to remember, before we take our break is that, I just want to check on time, there we go.

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00:42:40.671 --> 00:43:04.840

Megan Friedel: If you're using vendors, we're going to get into vendors in just a second. But if you're going to be outsourcing your digitization to vendors, you need to include a brief rationale for why you decided to select that vendor, and also a description of the costs. And we'll get into some of the other requirements you're going to need to submit for uploading, subcontractor quotes and vendor quotes, in just a second.

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00:43:07.120 --> 00:43:27.820

Megan Friedel: I did mention that you do not have to do use, outsource your digitization to vendors. You can do in-house digitization and metadata creation. And I should also say that vendors can be used for metadata creation, as well, not just digitization. So in-house digitization and metadata creation is also allowed. If your institution has the capacity to do that, it is allowed.

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00:43:27.820 --> 00:43:41.520

Megan Friedel: But you do need to, this can be a tricky thing for institutions that have the capacity to do their own digitization and metadata in-house. You do need to explain your cost and estimates, and what those are covering.

188

00:43:43.150 --> 00:43:59.330

Megan Friedel: Cost share is not required, but if you are going to use it, this is the place where you need to explain it. And there is a section where you can add that in the budget narrative template. So again. strongly recommended that you use that

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00:43:59.380 --> 00:44:19.699

Megan Friedel: and explain what that means. So I'll give you an example. Say, you are using in-house metadata creation, but you're not going to put that into the narrative or the budget detail. Rather, you know that your current staffing can support it, can be added into their current workflows, great.

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00:44:20.124 --> 00:44:30.305

Megan Friedel: Maybe you want to highlight that you're going to be kind of counting your cost share as the salary time, benefit time that

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00:44:30.850 --> 00:44:44.179

Megan Friedel: those staff members are going to be working on that project. So again, that's you're not requesting it from CLIR, but you're just saying, you know my institution is supporting this in another way. But again, that's not required.

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00:44:44.510 --> 00:44:55.049

Megan Friedel: You do need to explain how the lead applicant is managing this grant and what that's gonna look like. So

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00:44:55.180 --> 00:44:59.199

Megan Friedel: they're, make sure that you're addressing that in that template.

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00:44:59.370 --> 00:45:25.109

Megan Friedel: And then, lastly, before we take a break, I just want to make sure that Canadian applicants, lead applicants, are aware that you do, in this narrative, need to explain the conversion and exchange rate, and how you arrived at that. So make sure you're noting that. It's just because we are all aware that exchange rates change over time. So this should be obviously the exchange rate at the time of your application.

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00:45:25.760 --> 00:45:30.969

Megan Friedel: So I'm going to stop sharing right now, and I believe we'll toss it back to CLIR for our break.

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00:45:44.010 --> 00:45:49.929

Sharon Burney: And we're gonna take a 5 min break and we should be back here at 2:51.

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00:45:52.720 --> 00:45:53.700

Sharon Burney: Back to you, Megan.

198

00:46:04.070 --> 00:46:15.069

Megan Friedel: All right. Hope you guys got a brief break. This is a lot to digest. Only got a few more slides, and then we'll be turning it over to the Q&A and I'm already seeing some good questions in the chat.

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00:46:15.860 --> 00:46:18.560

Megan Friedel: Okay, let me get back to my slides here.

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00:46:19.930 --> 00:46:44.469

Megan Friedel: All right. So continuing with that budget narrative and other things to remember. So again, if you're a private foundation lead applicant, you do need to spend some time with those additional funding justifications. Again, this is your place in the Budget narrative to identify your major funding sources and talk about why the project can't be supported with those current funds.

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00:46:44.800 --> 00:46:56.540

Megan Friedel: And then for collaboration applications, again, this is where you're going to be explaining the distribution of funds and emphasizing how you are equitably

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00:46:56.540 --> 00:47:16.250

Megan Friedel: supporting and benefiting all of the partners with the funding that you're requesting. And if one partner is going to be funded significantly more than others, again, this is where you want to explain why and why that funding difference will still benefit every single partner involved in the project.

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00:47:18.020 --> 00:47:32.890

Megan Friedel: All right, we're getting towards some of the final pieces. If you are going to be using vendors for digitization or metadata, there is a place in the application where you will be uploading those subcontracts, those kind of estimates and and contracts that you're getting.

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00:47:32.940 --> 00:47:59.129

Megan Friedel: So, as I mentioned, the program allows for either in-house digitization projects or projects that are outsourced, and there are some [guidelines in your application packet for grant proposals that involve subcontractors or consultants](#). I already saw a question about that in the Q&A. Make sure you're taking a really close look at that. And the QR Code is here to give you those guidelines.

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00:47:59.830 --> 00:48:26.880

Megan Friedel: So when you're uploading the service estimate and quotes something that you need to remember is, you only need to do that if the service proposal exceeds \$5,000. Now for this, grant. I'm quite sure that in most cases it will. I'd be surprised if it didn't. But if it's under, you're all set, just make sure you're justifying that in your budget narrative, and you're still including that budget cost in your line items in your budget detail. But if it exceeds \$5,000,

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00:48:27.330 --> 00:48:39.939

Megan Friedel: again, put that into your budget detail narrative and then or budget detail spreadsheet. And then in the budget narrative, write your justification about why you selected this vendor specifically.

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00:48:40.020 --> 00:49:06.580

Megan Friedel: And this is a really key thing. How is that vendor going to respect the core values of the project? So if say, there's some ethical concerns with the material that you are digitizing, is the vendor adequately going to be respecting those privacy concerns or those ethical concerns? I think we see that come up most frequently with indigenous related material.

208

00:49:07.350 --> 00:49:12.480

Megan Friedel: The other thing that we sometimes see coming back with these uploaded estimates and quotes

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00:49:12.520 --> 00:49:26.180

Megan Friedel: is a vendor who has not listed out on their end or described what, what is part of the cost? Sometimes we'll see a vendor come back with just it'll say \$10,000. Okay.

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00:49:26.180 --> 00:49:38.400

Megan Friedel: Cool. What is that actually covering? What are the services they're providing? What exactly are those digitization specs? Do those digitization specs match what CLIR is looking for?

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00:49:38.400 --> 00:50:06.989

Megan Friedel: You need to have quotes that are coming that you're uploading from your service providers that are delineating, breaking down all of the costs. Not just that overall cost. So make sure when you're looking closely at those quotes when you're getting them back from your vendors, and you can always go back to them and say, Hey, you know what? I noticed that you didn't break down this cost adequately for CLIR. Can you send me another one that's got this cost breakdown because the CLIR reviewers are going to be looking for that.

212

00:50:08.360 --> 00:50:26.990

Megan Friedel: So a couple final thoughts as we go into the Q&A just things again that I've said over and over again that are really important to remember. Again, connecting even your whole entire application needs to be reflecting back on those core values of the program.

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00:50:27.050 --> 00:50:41.519

Megan Friedel: But you really have to remember that's still a part of the staffing and budget, too. So where requested throughout the instructions and the [Application Guidelines](#) keep going back to those core values, especially the three that I highlighted the beginning of this

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00:50:41.620 --> 00:50:48.340

Megan Friedel: presentation and make sure you're always reflecting back on how your costs are supporting those core values.

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00:50:48.470 --> 00:51:10.330

Megan Friedel: You need to be demonstrating the need for support. If you're not adequately demonstrating on a very basic level why you need these funds, your application is not going to be successful. So demonstrate, as I've said before, how this builds off existing funding that you already have, or how it's filling a hole that you couldn't have. You couldn't do this project if you didn't have these funds.

216

00:51:10.490 --> 00:51:29.460

Megan Friedel: And you also need to be making sure that your staffing for this project supports your ability to complete the project. So be thinking through that, too. That's another thing that we often see is like an applicant applies, and they're not thinking through who's going to be doing every single piece of the project outcomes throughout the grant.

217

00:51:30.130 --> 00:51:51.979

Megan Friedel: And I keep hammering this 3rd bullet point home. Every single cost mentioned anywhere in your grant application needs to match every single other place where you're mentioning those costs. Your budget detail spreadsheet needs to match the budget narrative which also needs to match other areas in the narrative applications where you're mentioning costs.

218

00:51:51.980 --> 00:52:16.129

Megan Friedel: So make sure you're going through with a fine tooth comb right before you submit it. Or maybe not right before you submit it, but throughout your pre-submission process to make sure everything is matching up because the reviewers will catch that. And I can say some reviewers are much more adept at catching those costs. There's always at least one reviewer in your panel who's going to be looking at those and looking for those discrepancies.

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00:52:16.280 --> 00:52:20.879

Megan Friedel: And again, make sure you're justifying all of the costs in the narrative sections.

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00:52:21.180 --> 00:52:37.229

Megan Friedel: And one final thing that I haven't mentioned yet is in your [Application Guidelines](#), the very end of the application guidelines, it's very, very transparent what rubric the reviewers are going to be using when they're reviewing your grant application.

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00:52:37.340 --> 00:52:39.120

Megan Friedel: Let's take a look at that.

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00:52:39.220 --> 00:53:01.790

Megan Friedel: Once you've got your application completed, especially for those staffing and budget sections, look at those application review rubrics, and look at how the reviewers are going to be rating this. And it's very, very clear what we're looking for, how we rate things when things are not are missing that should be part of that.

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00:53:01.790 --> 00:53:10.140

Megan Friedel: And kind of what happens if, like big sections and chunks are missing, You've really got to make sure that you're dotting your i's and crossing your t's.

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00:53:10.140 --> 00:53:15.970

Megan Friedel: And, as I've said before, really, when it comes down to grants, it's all about

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00:53:15.970 --> 00:53:42.060

Megan Friedel: following instructions, making sure you're reading through this very, very, very, very, very lengthy application guideline, and especially for staffing and budget, that you're being very, very critical about looking to see that everything that you're uploading, everything that you're writing matches the instructions in the application, and especially matches those allowed costs, and that you're not including any of those disallowed costs.

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00:53:43.310 --> 00:54:04.789

Megan Friedel: So I think that's about it on my end. I just wanted to mention just a couple resources. I did throw in some web links here with those [core values](#), the [Application Guidelines](#). And then, of course, the application form, which is also linked in the packet. All of the other QR codes that are in here are for things that are in the application guidelines or linked in the application guidelines.

227

00:54:05.930 --> 00:54:16.689

Megan Friedel: So I think now I can stop sharing. Let me make sure. Yep, that was the end of my slide. So I'm going to stop sharing. And we've got we're actually a little ahead of schedule. So we've got more time to talk.

228

00:54:18.320 --> 00:54:41.979

Alyson Pope: Thanks, Megan. We're going to get into questions now. If we run out of time to answer all of our questions today, we'll be sure to provide written answers in the Q&A document that will be posted alongside the recording on the [Apply for an Award](#) page. Please note that we'll be holding a full hour long session dedicated to questions and answers on *April 9th (corrected)* as well. That will be the final session of this series.

229

00:54:44.210 --> 00:54:57.449

Alyson Pope: Sharon, you wanna kick us off? And, Megan, we'll read these to you if there's ones that you think are more appropriate to be answered by the program officer, you can say that. We'll just bandy them back and forth if that works.

230

00:54:58.050 --> 00:55:23.250

Sharon Burney: First question in the document, "Guidelines for Grant Proposals involving subcontractors or consultants" on page 3 it states all consultants and subcontractors should sign confidentiality and work for hire agreements where applicable and affirm that they have no conflicts of interest. Our project will involve an Internet Archive vendor who will be performing, scanning work.

231

00:55:23.250 --> 00:55:29.870

Sharon Burney: Do they need to sign an agreement too? And do you have a template for such agreements, or do we use our own?

232

00:55:32.450 --> 00:55:34.340

Megan Friedel: I think that may be a question for CLIR.

233

00:55:34.340 --> 00:55:34.930

Alyson Pope: Probably.

234

00:55:36.290 --> 00:55:36.800

Megan Friedel: Yep.

235

00:55:36.800 --> 00:55:44.919

Sharon Burney: That is definitely a program officer question. So for me, we don't

236

00:55:45.070 --> 00:56:12.853

Sharon Burney: have a template that I know of, Alyson, but we do you know, give you suggestions because for each organization, and what's required for your organization is going to vary from institution to institution. So you should use your own. You should explain it greatly, greatly in detail how much you're paying them, what services they're going to provide for you, and also explain this in your budget

237

00:56:13.260 --> 00:56:14.550

Sharon Burney: narrative.

238

00:56:16.700 --> 00:56:25.259

Sharon Burney: And if you're paying them over \$5,000, then you'll have to submit a quote from them, anyway, which would have this information.

239

00:56:29.520 --> 00:56:51.269

Sharon Burney: So you're outsourcing to a digitization vendor. Would still apply for the information that Megan spoke to in her presentation about the cost ratio that she wanted to find. What will they be doing? What details, how much per page or per item, and what those levels will be. That will be in there, too.

240

00:56:52.270 --> 00:56:54.840

Sharon Burney: Anything you wanna add to that, Alyson.

241

00:56:54.840 --> 00:57:07.230

Alyson Pope: Yeah, I think when in terms of that aspect of the guidelines, to like some of the stuff, are things that we require, and some of them are recommendations of best practices, and that's more on the recommendations of best practices side.

242

00:57:07.260 --> 00:57:28.789

Alyson Pope: Where, like these would be documents that you all would hold internally to your administration of the project. They would not be something that you would submit to us like a confidentiality agreement from your vendor would not be something that we would require you to submit as part of your proposal.



243

00:57:32.260 --> 00:57:34.000

Sharon Burney: Next question.

244

00:57:34.850 --> 00:57:44.070

Sharon Burney: How much additional detail are you looking for in the final application regarding capacity? Assuming there was nothing flagged in the initial grant feedback.

245

00:57:44.525 --> 00:57:49.179

Sharon Burney: Megan, I think you explained some of this earlier. If you wanted to expand on it a little bit?

246

00:57:49.460 --> 00:58:14.910

Megan Friedel: Yeah. So I think the key thing for grants like this, where you've done an initial application, then you're moving on to a final round is to make sure that you're still addressing this. Don't think that Oh, I covered this in the first round, so I don't have to talk about this again. Within the 700 words that you've got, you still need to be addressing your capacity. You still need to be relating it back to the core values. You still need to be answering that question.

247

00:58:17.560 --> 00:58:42.709

Alyson Pope: This next one? I'm gonna read and answer because I do think it's probably a program question. Hello, should we include resumes or CVs for contractors or vendors? You don't have to include resumes or CVs. You would just need to include the quote if it is over \$5,000. However, if you were using, like a specialized vendor that you have a relationship with

248

00:58:42.710 --> 00:58:54.930

Alyson Pope: who is perhaps not necessarily like nationally known, you may want to supply some additional information about them, or justification for why they're your choice.

249

00:58:58.710 --> 00:59:04.219

Sharon Burney: Hello! If you send me a quote, if you send me a quote to create a proposal in Spanish

250

00:59:04.720 --> 00:59:18.640

Sharon Burney: can I include it, or do I have to translate it into English? I guess it's for a vendor, and yes, most of our reviewers will speak English, so we would probably need it translated.

251

00:59:21.960 --> 00:59:27.890

Alyson Pope: If we're applying for a multi-year grant, are you expecting annual cost of living

252

00:59:28.190 --> 00:59:31.530

Alyson Pope: pay increases for each staff member?

253

00:59:32.750 --> 00:59:50.570

Megan Friedel: So I would say, this is not required, but it's great to include this. Again, that's demonstrating that equity piece of it. And I know for some institutions that actually is required. So my institution, I'm at an academic institution. We're required to include that in grants, especially multi-year grants.

254

00:59:50.570 --> 01:00:05.559

Megan Friedel: Our benefits rates change every single year. And so we work with our Grant office to estimate out what those are going to be. Obviously, if you're a smaller institution that doesn't quite think in those terms. You're not required to do this, but it it's gonna

255

01:00:05.640 --> 01:00:29.910

Megan Friedel: it's going to really demonstrate those core values. If you're thinking about that and kind of think through what that percentage would be. Look for equitable, you know, other cost of like, find a measure that you can of cost of living increases that you can use that you're not pulling out of thin air. So I don't know if the program staff want to add to that at all.

256

01:00:30.240 --> 01:00:44.720

Sharon Burney: Yeah, if you're thinking about doing that or know that you're gonna have to do that, it makes more sense, because once we issue the funds, you don't get additional funds down the road. So it would make more sense to include that in your initial budget

257

01:00:45.050 --> 01:00:49.409

Sharon Burney: as opposed to trying to move funds around later down the road.

258

01:00:52.070 --> 01:00:53.576

Alyson Pope: Do do do.

259

01:00:54.610 --> 01:01:03.840

Alyson Pope: Megan you spoke to this a little bit if you could maybe elaborate. Is there a preference for using funds for current staff rather than hiring part-time positions?

260

01:01:04.880 --> 01:01:22.549

Megan Friedel: There's no preference. But you do again just have to be justifying going the extra mile to justify those costs for current staff, and making sure that the grant funds are just covering their time on the project. It can't be covering their full salary.

261

01:01:22.550 --> 01:01:40.829

Megan Friedel: So I know at my institution we have like a percentage rate that we use for how much time would be spent on the grant as opposed to other time for other work duties. So think about that. And then, you know, it's a balance, right? Those part time positions. There's an inherent precariousness with them. There's labor

262

01:01:40.830 --> 01:02:10.579

Megan Friedel: considerations you might want. And so maybe your institutions like you know what? I don't feel good from an equity perspective about hiring a limited term, part-time position. So maybe you do want to use current staff. And then there's that third option which is hiring a permanent staff member who might continue beyond the grant. But remember, the funds are only available for that person for the grant project during the duration of the grant. So you might need to be demonstrating the sustainability of that position past the grant.

263

01:02:16.171 --> 01:02:28.459

Sharon Burney: If student salaries are supported by our existing student employee budget, should we still include a JD for student employees? I'm thinking that's a justification.

264

01:02:28.460 --> 01:02:29.820

Megan Friedel: Job Description, I think.

265

01:02:29.820 --> 01:02:30.630

Sharon Burney: Okay, you know.

266

01:02:31.860 --> 01:02:32.670

Megan Friedel: Yes.

267

01:02:34.560 --> 01:02:35.154

Sharon Burney: Yes.

268

01:02:38.708 --> 01:02:42.690

Sharon Burney: Do they want to get this next one, Alyson? Or

269

01:02:42.690 --> 01:02:57.180

Alyson Pope: Yeah. I think this is a good Megan one. If we have in-house digitization staff/equipment that would allow us to do the project more cost effectively than with a vendor, would it be appropriate for the whole budget to be staff time?

270

01:02:58.630 --> 01:02:59.400

Megan Friedel: Okay.

271

01:02:59.660 --> 01:03:11.369

Megan Friedel: Yes - ish, I think it's the whole budget that's throwing me a little bit on that. If your whole entire budget for the whole entire grant is going to be spent on digitization.

272

01:03:11.610 --> 01:03:17.839

Megan Friedel: That's cool. That's good. But you need to really be talking about why you're not spending money on anything else.

273

01:03:18.000 --> 01:03:43.300

Megan Friedel: When all of the grant funds are only going to kind of one type of budget line item that can trigger a little extra discussion on the reviewers end about whether the applicant is really thoroughly considering other costs that might come up as a part of the project. So think about that. And again, when you're budgeting for that in-house digitization work,

274

01:03:43.500 --> 01:03:55.089

Megan Friedel: you need to be only budgeting for the time that those staff members are spending on the project. So again, you cannot be paying their whole entire salary for a year to work on this and other projects.

275

01:03:55.180 --> 01:04:16.369

Megan Friedel: So just be careful with this, and make sure that you are appropriately thinking about other costs associated with this like metadata creation. For instance, you didn't mention

that. So I just be careful about allotting your whole entire budget to one line, one kind of lump line item.

276

01:04:19.850 --> 01:04:23.480

Sharon Burney: May we charge overhead to cover employee benefits?

277

01:04:24.299 --> 01:04:27.889

Sharon Burney: Megan, did you want us to answer that? Or

278

01:04:27.890 --> 01:04:50.569

Megan Friedel: I mean the employee benefits need to be included in the if, and it's only so, again, if these are current employees who are going to be working on the project, those current employees, it's a percentage of, it's not their whole entire benefits. Right? If you're allotting 25% of their time, that's 25% of their salary and 25% of their current benefits.

279

01:04:50.570 --> 01:05:00.132

Megan Friedel: So overhead is a really tricky word, because usually overhead means indirect costs, and we've been pretty clear that indirect costs are not covered. So

280

01:05:01.920 --> 01:05:05.010

Megan Friedel: I don't know if program staff want to add anything to that

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01:05:05.010 --> 01:05:10.640

Sharon Burney: Yeah, we saw some application issues in the initial round that we

282

01:05:10.900 --> 01:05:35.789

Sharon Burney: didn't necessary DQ, but no indirect costs. So we're not paying for space rental space for your, or utilities, or any of those type of things. Those are disallowed costs, but fringe benefits - yes, for the appropriate FTE for the time that the employee or staff will be working on the project.

283

01:05:38.217 --> 01:05:42.389

Alyson Pope: And then the next one, I'll take this one.

284

01:05:42.830 --> 01:06:05.100

Alyson Pope: Megan spoke to this a little bit, but just to clarify this is more of a programming limit. If a symposium or conference about the subject of the newly available digitized material, using the digitized items as a component of the symposium is planned as an outreach activity, is the max for this activity \$7,500? No.

285

01:06:05.100 --> 01:06:29.450

Alyson Pope: \$7,500 is the conference travel max. So that means if you're going to go to a conference or conferences during a multi-year grant to present on your work, the travel has to be under the travel, registration, hotels, etc. has to be under \$7,500. What you're describing is an

286

01:06:29.450 --> 01:06:32.900

Alyson Pope: outreach activity, and that

287

01:06:33.010 --> 01:06:46.549

Alyson Pope: is not the same category and would not fall under the same limit. Like you're doing education, promotion, and outreach. You're not doing conference travel, so you would not be limited by that max.

288

01:06:51.420 --> 01:07:01.490

Sharon Burney: When we submit personnel costs, is it acceptable to include a year-to-year increase for 24-month, or 36-month grant? I think we already answered that, and the answer is yes.

289

01:07:04.331 --> 01:07:21.599

Alyson Pope: Can projects that engage Indigenous tribes as consultants allow the tribes to determine the cost for their services within the budget? My institution has a monetary limit on honorariums, which may not adequately reflect the value of the tribes work on the project.

290

01:07:22.690 --> 01:07:48.409

Megan Friedel: Yes, yes, and yes. You just need to justify that and explain it. I'm in the same boat as you. My institution has a max on auditoriums which is not acceptable to many of us in terms of our work with tribal consultants. So yes, if you are reaching out to your collaborator in a tribal organization, and you're asking for what's an appropriate compensation, make sure that you reflect that in your budget narrative as to how you arrived at that cost.

291

01:07:51.630 --> 01:08:10.359

Sharon Burney: We will be using decades old equipment to do some of the digitization for our project. Some of these machines have been in more or less continuous use since the 1980s and need frequent repairs and/or parts replacements. Would it be reasonable to include an estimated cost for a portion

292

01:08:10.680 --> 01:08:15.370

Sharon Burney: of the cost of machine upkeep during the project as part of the budget?

293

01:08:18.790 --> 01:08:20.489

Megan Friedel: Think I'll let program staff answer this one.

294

01:08:20.490 --> 01:08:34.960

Sharon Burney: There's a \$15,000 limit for equipment and supplies, which could include buying some new equipment. And then, when we see people buy new equipment, sometimes they add these service

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01:08:35.260 --> 01:08:35.800

Sharon Burney: for the

296

01:08:35.800 --> 01:08:38.769

Alyson Pope: Yeah, sometimes people have service subscriptions.

297

01:08:38.779 --> 01:08:40.989

Alyson Pope: Yeah, and that's allowed.

298

01:08:41.200 --> 01:08:41.830

Sharon Burney: Yeah.

299

01:08:42.910 --> 01:08:46.501

Alyson Pope: So if you have, like a maintenance or repair

300

01:08:47.210 --> 01:08:52.599

Alyson Pope: service subscription perhaps, that could be an easy way to

301

01:08:52.609 --> 01:08:58.649

Sharon Burney: put that in there, and would be under services and vendors if it's more than 5,000.

302

01:08:58.649 --> 01:09:08.119

Alyson Pope: Yeah, if you could replace equipment, which I know is not necessarily, there's some equipment that cannot be replaced. You could do that under your supplies budget.

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01:09:08.500 --> 01:09:12.929

Sharon Burney: Yeah, you could do that. And just make sure you explain it clearly.

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01:09:13.380 --> 01:09:14.659

Sharon Burney: And your budget narrative.

305

01:09:21.069 --> 01:09:36.549

Sharon Burney: Okay, this next question has 3 parts. The 15K max that Megan referred to for "rehousing" materials, would acid-free folders for refiling materials post digitization fall under that category?

306

01:09:36.910 --> 01:10:00.149

Sharon Burney: Second question is, in the work plan, can I include references to non-funded activities, ie. activities that aren't allowed to be funded through CLIR, but that are part of our work plan? Three: collection assessment is not allowed. Would post-digitization collection assessment be allowed to decide how to further break down our collections into sub collections on the website?

307

01:10:00.800 --> 01:10:16.469

Megan Friedel: I think I can take at least take number one and then maybe toss it back to you guys for 2 and 3. 1. Yes, for sure. But there's something that I do want to just mention, which is, it's not a bad idea to explain somewhere in your budget narrative

308

01:10:16.760 --> 01:10:33.959

Megan Friedel: very briefly, what can, what housing the materials currently are in. It's not a big trigger. If we see acid-free folders or rehousing, I think that it will come up. There'll just be a question of how they're currently

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01:10:34.110 --> 01:10:45.469

Megan Friedel: maintained and housed in your current Archive. It's not a make or break for the application itself, but you just might want to mention why you specifically need the acid free folders.

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01:10:49.050 --> 01:11:14.009

Alyson Pope: I will take the work plan. You're not prohibited from including non funded activities that are related to the project. I would be very clear about how you do that similar to how Megan discussed some ways of like considering in kind cost share. I just want you to be clear.

311

01:11:14.950 --> 01:11:38.420

Alyson Pope: I want the relationship between your work, plan your budget narrative, and your budget detail to be clear. So if there's pieces in the work plan that are not funded from the grant, I want there to be clarity there, so the panel can easily see the difference between what is being funded institutionally and what is being funded through the grant.

312

01:11:41.560 --> 01:11:43.479

Alyson Pope: And what was the third one?

313

01:11:46.010 --> 01:11:47.089

Alyson Pope: Sorry that was.

314

01:11:47.090 --> 01:11:57.410

Sharon Burney: I'm sorry. Collection assessment is not allowed. Would post-digitization collection assessment be allowed to decide how to further break down our collections into sub-collections on the website?

315

01:12:02.850 --> 01:12:09.280

Alyson Pope: I think this is a matter of what you're doing and how you describe it.

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01:12:09.280 --> 01:12:09.730

Sharon Burney: Hang on.

317

01:12:10.168 --> 01:12:26.829

Alyson Pope: Primarily, when we're talking about collections, assessments, we're talking about external collections, assessments that you're like paying a consultant or like an IP specialist to assist with. And I think what you're talking about is maybe more like

318

01:12:27.870 --> 01:12:42.939

Alyson Pope: systems design. It could be a form of metadata. I would not consider this an automatically disallowed cost, but I would also not necessarily refer to it as collection assessment, because I don't think it

319

01:12:43.780 --> 01:12:49.600

Alyson Pope: It fits what we mean when we say collection assessment. If that makes sense?

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01:12:50.320 --> 01:12:55.369

Sharon Burney: Yeah, I think that's spot on, Alyson. I wouldn't call it collections assessment.

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01:12:55.500 --> 01:13:02.840

Sharon Burney: I think you're talking about detailing your metadata into a very specific, sub-collections.

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01:13:05.400 --> 01:13:09.349

Alyson Pope: Like this could just be regular post-processing in some ways.

323

01:13:09.350 --> 01:13:16.339

Sharon Burney: And if you're using, are you using, if you're using an outside vendor, then I would have them maybe

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01:13:16.550 --> 01:13:22.909

Sharon Burney: pulled that under their quote also? Or it could be under

325

01:13:22.910 --> 01:13:33.940

Alyson Pope: If that's not a good answer, because we're not understanding clearly what you need, you can feel free to email us in the program box [hiddecollections@clir.org](mailto:hiddecollections@clir.org) so we can kind of

326

01:13:34.670 --> 01:13:37.650

Alyson Pope: precisely define what we're talking about.

327

01:13:40.560 --> 01:13:45.359

Sharon Burney: Okay this one says, our plans call for outreach within

328

01:13:45.730 --> 01:14:04.739

Sharon Burney: multiple communities in another country by a scholar consultant. The scholar's trips are not conferences, but are specifically dedicated to project outreach within multiple communities. Does the \$7,500 travel maximum apply to this? Or does the \$7,500 only apply... the \$7,500 only applies to conferences.

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01:14:04.930 --> 01:14:17.909

Sharon Burney: If, however, you're going to have to fiscally, be fiscally responsible in your project narrative

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01:14:19.260 --> 01:14:23.379

Sharon Burney: defining and explaining and justifying

331

01:14:23.600 --> 01:14:51.149

Sharon Burney: why you need to spend a certain amount of money for your outreach. The review panelists, and Megan can expand on this further, but the review panel is going to want to see a project, a budget narrative in detail that makes sense, and that the primary funds are going according to how you described in your work plan. So they don't want it to be too extensive in one area and not enough extensiveness in the

332

01:14:51.150 --> 01:14:59.709

Sharon Burney: the other areas. And so yes, you can go above that for travel, but you must explain it and justify it clearly.

333

01:15:00.310 --> 01:15:10.319

Megan Friedel: And Sharon. I would follow that up with a question about whether the costs are allowed for travel outside the US or Canada? Can you use grant funds outside of

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01:15:10.930 --> 01:15:13.859

Megan Friedel: this is, I note that that person says another country.

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01:15:14.860 --> 01:15:22.320

Alyson Pope: We have not limited conference travel funds to the US or Canada, so I don't believe that we've

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01:15:23.120 --> 01:15:30.350

Sharon Burney: Yeah, I have never seen this, but I don't see it being a problem. We've never said you can't go to this place so you can't go. You just have to stay within the country.

337

01:15:30.350 --> 01:15:41.680

Alyson Pope: The materials have to be in the country to be digitized. The digitization has to occur here. No one has asked us this before, but I don't believe it's disallowed.

338

01:15:46.510 --> 01:15:54.729

Alyson Pope: If we know who we will hire for a term position, do we also need to upload a corresponding job description in addition to their resume.

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01:15:54.730 --> 01:16:00.959

Megan Friedel: Okay, this is a really interesting question. And I've seen this come up in grant reviews in the past.

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01:16:02.230 --> 01:16:23.249

Megan Friedel: Okay, a little complicated and maybe program staff can jump in to help. I think my question is, if you already know who you're going to hire, is this someone who already exists within your organization, and that you're hiring them for sort of additional duties? If so, and they're already exist in your, in your, in your organization,

341

01:16:24.130 --> 01:16:30.999

Megan Friedel: and it's not an additional position, It's just additional duties, I think you can just upload their resume or CV.

342

01:16:31.110 --> 01:16:34.674

Megan Friedel: But I'm a little bit curious about this.

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01:16:35.500 --> 01:16:50.919

Megan Friedel: if it's a position that's not yet been created, I think you may just want to consider some equity issues with that. That's come up a couple times in grants that I reviewed in the past. Just think of that from an equity perspective. You may just need to

344

01:16:50.920 --> 01:17:10.850

Megan Friedel: do a little work to justify hiring that person into a new position. You might need to talk about, this is supposed to be a competitive hire. Right? So if you've already got somebody in mind, or you already know, you're going to just hand this job to someone. I think you need to talk about that a little bit more. But they'll ask program staff to clarify that point.

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01:17:11.010 --> 01:17:14.450

Sharon Burney: It doesn't have the job description to it, too.

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01:17:15.010 --> 01:17:22.920

Alyson Pope: I would also note sometimes there's discrepancy. I'm not sure exactly what the circumstances are.

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01:17:23.273 --> 01:17:51.130

Alyson Pope: But sometimes you're using like an archival professional or something, and you're really using them as a consultant. You're not hiring them. We see this a lot where these people are under salary, but they're really like, they're a consultant. They're providing an outside service, and you want to put them, you want to categorize them appropriately in the budget detail, etc, as not your employee, just in case that's what kind of the instance that we're working with here.

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01:17:51.390 --> 01:17:58.439

Sharon Burney: Yeah, because you don't want, you want to make sure that the salary is commensurate with their experience

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01:17:58.630 --> 01:18:03.340

Sharon Burney: and the work that they're doing. And our reviewers will see that right away.

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01:18:04.780 --> 01:18:20.090

Sharon Burney: Do we need to include the entire project budget, or just the requested amount? Megan was saying before that a request for just salaries was concerning, but what if the applicant was asking CLIR for funding for salaries only, if project costs far exceed that.

351

01:18:21.480 --> 01:18:23.959

Sharon Burney: Megan, did you want to answer? You want us to do

352

01:18:23.960 --> 01:18:31.106

Megan Friedel: Oh, sorry! I was just scrolling down to find this, since I think it was at the bottom of my Q&A. Let me just read through this really quickly.

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01:18:33.290 --> 01:18:34.385

Megan Friedel: Okay,

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01:18:38.090 --> 01:18:44.180

Megan Friedel: What if the applicant was just asking CLIR for funding for salaries? Only? Oof, you still need to,

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01:18:44.940 --> 01:19:08.130

Megan Friedel: you really have to address. I mean, this is a digitizing hidden collections grant, right? You're still going to need to address the digitization piece of this. If it's handled, your institution's handling that it's no additional cost. That's kind of a cost share, right? You're going to probably want to at least mention that we said that cost shares aren't required. But yeah, it's going to trigger some alarm bells if you're just including salaries, and you're not

356

01:19:08.130 --> 01:19:14.970

Megan Friedel: talking at all about how that digitization piece is going to be handled funding wise.

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01:19:14.990 --> 01:19:22.349

Megan Friedel: So again, though, like, if there are other parts of the of the project that

358

01:19:22.500 --> 01:19:44.959

Megan Friedel: maybe don't have as much bearing that your institution is going to have that cost, bear that cost, but it's not going to affect the rest of the budget all that much, you may not need to include those. Again, cost shares are not required to be included. But yeah, if you're just putting salaries in there, and you're not explaining how the project itself is going to be funded. The actual work that's that's a big red flag.

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01:19:45.280 --> 01:19:52.899

Sharon Burney: Yeah, remember to hit your core values and outreach is one of them authentic partnerships. So you know

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01:19:53.030 --> 01:20:06.369

Sharon Burney: explain that and it's cost share. Of what, what activities you'll be doing to promote those core values and what is the cost share for that? They're gonna want to see more than just digitization.

361

01:20:07.410 --> 01:20:13.400

Alyson Pope: I do want to take a quick moment to clarify around cost share and I think this may be the last question that

362

01:20:13.620 --> 01:20:43.390

Alyson Pope: we can take. As Megan described, if you're doing some, this project costs more than you're asking for, you would want to talk about that cost share in your budget narrative. You will talk about that cost share in your budget narrative, and if you assign an amount of money to that cost share, do not include it in your budget narrative total and do not include that money in your budget detail.

363

01:20:43.460 --> 01:20:57.439

Alyson Pope: So we want to know that you are doing a cost share. It's very important that you explain that in your narrative, but do not include it in your budget detail, because then your budget detail will not match your award request amount.

364

01:20:57.650 --> 01:21:13.951

Sharon Burney: Exactly be. We did see some of that, too, in the initial round. Your project ask, your budget narrative and your budget detail should all be the same amount, and it should not be over \$300,000.

365

01:21:14.370 --> 01:21:19.390

Alyson Pope: So please tell us about your cost share, but please don't add it into your totals.

366

01:21:21.000 --> 01:21:25.210

Alyson Pope: I think I have to put up our wrap up slide. We're about out of time.

367

01:21:31.750 --> 01:21:35.490

Jane Larson (she/her): So we just have a few quick reminders before we end.

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01:21:35.660 --> 01:21:40.469

Jane Larson (she/her): First, we want to check in with you again about today's topic. And I'm going to

369

01:21:40.700 --> 01:21:46.180

Jane Larson (she/her): cross my fingers and hope that we can do the poll this time.

370

01:21:47.190 --> 01:21:50.040

Jane Larson (she/her): Are you seeing it on your end? I think it's going.

371

01:21:51.160 --> 01:21:54.559

Jane Larson (she/her): You can take a moment to complete that. Great.

372

01:22:08.790 --> 01:22:11.000

Jane Larson (she/her): Alright, thank you so much.

373

01:22:12.496 --> 01:22:17.429

Jane Larson (she/her): Looks like we're good to go. Thank you for your feedback.

374

01:22:17.590 --> 01:22:24.760

Jane Larson (she/her): As you work on your final application. Remember, there is one final session which will be the Q&A session on *April 9th (corrected)*.

375

01:22:25.050 --> 01:22:31.959

Jane Larson (she/her): You can sign up for that session, using the [registration link](#) on our [Apply for an Award](#) page.

376

01:22:32.240 --> 01:22:39.299

Jane Larson (she/her): We're so glad that you were able to join us today, and we want to extend a huge thanks to Megan for leading us.

377



01:22:39.590 --> 01:22:48.420

Jane Larson (she/her): As we continue our assessment of the program, we appreciate your continued feedback, and we've shared the link to our survey for today's webinar in the chat.

378

01:22:48.620 --> 01:23:01.040

Jane Larson (she/her): we look forward to hearing how this session went, how we might improve, and please don't hesitate to send questions to the CLIR Grants team as they come up between now and the final submission deadline of May

379

01:23:01.160 --> 01:23:08.690

Jane Larson (she/her): 5th. And I realized, I said the 10th for the next webinar. It is the 9th.

380

01:23:08.890 --> 01:23:14.280

Jane Larson (she/her): Wednesday the 9th. Alright, thank you so much, and we hope to see you next week.